A GUIDE FOR PATIENTS & FAMILIES





TIRR Memorial Hermann Hospital – A Guide for Patients & Families

Table of Contents

About Us

•	About Memorial Hermann Health System 1
•	About TIRR Memorial Hermann Hospital 1
•	Advancing Health in Greater Houston

During Your Stay

•	Code of Conduct5
•	Amenities
•	Dining Options
•	Parking and Transportation7
•	Television and Telephone
•	Visiting Hours and Information8
•	Finding Your Way 10
•	Frequently Called Numbers 10
•	Important Resources/Services10
•	Special Accommodations 14
•	Your Healthcare Team 15
•	Discharge 21
•	Support and Community Resources

Your Health, Safety and Security

•	Patient Rights and Responsibilities	26
•	Your Role in Your Care	30

•	Calling Your Nurse	34
•	Fall Prevention	34
•	Infection Prevention	36
•	Medications	37
•	Pain Management	37
•	Security	39
•	Smoking and Cessation Policy	40
•	Nondiscrimination Policy	40
•	Joint Notice of Privacy Practices	42
•	Individual Rights	48
•	Photography and Video Recordings	51
•	Weapons	51

Your Medical Bill and Records

•	About Your Bill	52
•	Physician Bills	52
•	Insured	52
•	Uninsured	53
•	Billing Questions	53
•	Everyday Well	53
•	Price Transparency	56
•	Financial Assistance	56
•	Medical Records	56
•	Government Reporting	56



About Us

About Memorial Hermann Health System

A fully integrated health system with more than 300 care delivery sites throughout the Greater Houston area, Memorial Hermann is committed to delivering safe, high-quality, patient-centered care and offers clinical expertise, innovation and cutting-edge technology to all patients. With a specialized and affiliated medical staff and more than 26,000 employees, Memorial Hermann provides compassionate, superior service while advancing health in Southeast Texas.

Memorial Hermann has been serving the community for more than 112 years and continues to evolve to meet the challenges of today's complex healthcare environment. Together, all care delivery sites of Memorial Hermann have built a reputation for excellence in cancer, heart and vascular, neuroscience, outpatient imaging, rehabilitation, research and innovation, sports medicine and orthopedics, trauma, bariatrics, behavioral health, post-acute care, and women's and children's services.

Nationally recognized for quality and patient safety, Memorial Hermann operates Memorial Hermann Life Flight[®], the largest and busiest air ambulance service in the United States. The Memorial Hermann Physician Network, MHMD, is one of the largest, most advanced and integrated physician organizations in the country. Memorial Hermann's Accountable Care Organization operates a care delivery model that generates better outcomes at a lower cost to consumers, and residents of the Greater Houston area have broader access to health insurance through the Memorial Hermann Health Plan.

About TIRR Memorial Hermann

Founded in 1959 in the Texas Medical Center, TIRR Memorial Hermann is a not-for-profit rehabilitation provider serving the needs of individuals who have sustained life-altering injuries or illnesses.

In July 2006, TIRR Memorial Hermann joined the Memorial Hermann Health System, an integrated health system serving the Greater Houston area and Southeast Texas. TIRR Memorial Hermann is accredited by The Joint Commission, and its programs are accredited by the Commission on Accreditation of Rehabilitation Facilities (CARF).

300+care delivery sites

A fully integrated health system with more than 300 care delivery sites throughout the Greater Houston area, Memorial Hermann is committed to delivering safe, high-quality, patient-centered care and offers clinical expertise, innovation and cutting-edge technology to all patients.

- TIRR Memorial Hermann is an acute rehabilitation hospital providing inpatient rehabilitation services for pediatric to adult patients with various types of injuries and illnesses resulting from stroke, brain injury, spinal cord injury and neuromuscular disorders.
- TIRR Memorial Hermann Outpatient Rehabilitation provides outpatient rehabilitation services to adult, adolescent and pediatric patients, who no longer require 24-hour nursing care. The Challenge Program is for persons recovering from brain injuries or strokes.
- TIRR Memorial Hermann Outpatient Medical Clinic is a physicianbased clinic designed to meet the various needs of individuals who require initial or continuing rehabilitation care with a physician.

Medical Support Services

A wide variety of diagnostic imaging services is available onsite, including:

- Diagnostic X-rays
- CT scans
- Fluoroscopic studies
- Ultrasound
- Doppler studies
- DEXA bone scans

Other available medical support services include:

- Pharmacy
- Clinical laboratory
- Neurologic sleep medicine center
- Urodynamics
- Specialty physician clinics

The availability of these onsite services allows for a timely response to all inpatient referrals.

Our Philosophy

TIRR Memorial Hermann's philosophy of rehabilitation is that our patients and families have the right and the responsibility to make informed decisions about their futures. TIRR Memorial Hermann gives you the information and skills to be as independent and healthy as you can be. We assist you, your family and caregivers to see beyond disability to the possibilities of your future.

Advancing Health in Greater Houston

Keeping you and your family healthy. It's your primary focus. And ours. It's why we're here. At Memorial Hermann Health System, we understand about busy families and hectic schedules. That's why we deliver health care designed around you. Your family. Your schedule. Your preferences.

Bringing together care delivery, physicians and health solutions to advance health, Memorial Hermann has created Houston's largest, full-service, integrated health system with more than 300 care delivery sites, including 17* area hospitals and numerous specialty institutes, programs and services. MHMD, the Memorial Hermann Physician Network, comprises more than 3,600 clinically integrated physicians, including Memorial Hermann Medical Group, UT Physicians and independent practitioners. The system's ambulatory care network includes Memorial Hermann Urgent Care and Memorial Hermann Convenient Care Centers, as well as, a comprehensive array of home health services, rehabilitation centers, outpatient diagnostic laboratory and imaging services, including The University of Texas MD Anderson Cancer Center Breast Care. Memorial Hermann's Everyday Well provides expanded access to care and innovative tools and services including Virtual Clinic video doctor visits and eVisits, making it easier than ever to get well - and stay well.

At Memorial Hermann, we use our resources to make a real difference in the health of the community, contributing in excess of \$584 million annually in uncompensated care and community benefit programs, including an award-winning network of school-based health centers. A trusted healthcare resource for more than a century, Memorial Hermann continues to deliver health care built on a legacy of caring and innovation.

Heart and Vascular Care: Memorial Hermann is one of the world's largest providers of comprehensive cardiovascular care, treating nearly 200,000 patients a year. Patients at the Memorial Hermann Heart & Vascular Institutes, Heart & Vascular Centers and Centers for Advanced Cardiology have access to affiliated heart specialists with extensive training and experience in the complete range of cardiac treatments, from innovative minimally invasive techniques to the most complex procedures, including open heart and vascular surgeries as well as heart transplant.

Neurosciences: Mischer Neuroscience Institute at Memorial Hermann-Texas Medical Center is the largest, most comprehensive neuroscience



program in Texas. The world-renowned team of physicians performs the most neurosurgical procedures in Houston and is consistently ranked among quality benchmarking organizations as a leader in clinical quality and patient safety. Patients from around the world seek treatment here for rare and common diseases of the brain and spinal cord. Mischer Neuroscience Institute extends its network of care across the Greater Houston area, bringing neurological and neurosurgical expertise to patients throughout the community via Mischer Neuroscience Associates (MNA) clinics at Memorial Hermann.

Cancer Care: Patients can take advantage of cancer services close to home through Memorial Hermann's convenient cancer care network, which includes eight accredited Cancer Centers, providing a full continuum of treatment options and services, including targeted anticancer drugs, intensity-modulated radiation therapy (IMRT), image-guided radiation therapy (IGRT) and linear accelerators. We deliver cancer care that encompasses mind, body and spirit.

Orthopedics and Sports Medicine: Offering specialized care in orthopedics and sports medicine, from injury prevention and evaluation to joint replacement and post-surgery rehabilitation, Memorial Hermann operates more than 40 Sports Medicine & Rehabilitation clinics, eight Memorial Hermann Joint Centers and six Memorial Hermann IRONMAN Sports Medicine Institutes led by affiliated sports medicine fellowship-trained physicians who are also team physicians for the Houston Texans, Houston Rockets and University of Houston.

Red Duke Trauma Institute and Memorial Hermann Life Flight®: One of the busiest Level I trauma centers in the nation, the Red Duke Trauma Institute at Memorial Hermann-Texas Medical Center carries the highest designation of any emergency care facility, treating the most complex adult and pediatric trauma cases. The Institute is home to Memorial Hermann Life Flight[®], a hospital-based air ambulance service operating helicopters within a 150-mile radius of the Texas Medical Center and airplane transport worldwide.

Women's and Children's Services: Children's Memorial Hermann Hospital, located in the Texas Medical Center, is home to the region's leading Level I pediatric trauma center and renowned for excellence in fetal surgery, neonatology, pediatric heart surgery and pediatric neurosurgery. Memorial Hermann offers a comprehensive array of advanced obstetric, gynecologic, and neonatal services available across



the community, including access to high-risk pregnancy care and Level III and Level IV neonatal ICUs for advanced newborn care.

Rehabilitation: Ranked among the top rehabilitation hospitals in the nation by *U.S. News & World Report's* list of America's Best Hospitals, TIRR Memorial Hermann^{**} is world renowned for excellence in research and treatment for traumatic brain injury, stroke, spinal cord injury, amputations, cancer rehabilitation and other neurological diseases and disorders as well as offering cancer rehabilitation. Additionally, patients can receive care close to home at multiple locations in the Memorial Hermann Rehabilitation Network.

Post-Acute Services: To provide patients with a full continuum of care, Memorial Hermann offers a variety of post-acute care services, including rehabilitation, home health, hospice, sleep medicine, medical equipment, skilled nursing and senior living.



- * Memorial Hermann Health System owns and operates 14 hospitals and has joint ventures with three other hospital facilities.
- ** TIRR is a registered trademark of TIRR Foundation.

During Your Stay

Code of Conduct

Memorial Hermann is committed to safety and to providing a healing environment. All forms of disruptive and violent behaviors are prohibited. Incidents of disruption, aggression and violence may result in removal from the facility. Examples of prohibited behaviors include but are not limited to: threats, verbal harassment, demeaning behavior and comments and failure to follow facility policies and procedures.

Amenities

Gift Shop

Forget something? Located on the first floor near the main lobby, our gift shop, Nita's Korner Store, offers merchandise for all ages and occasions, including home décor accents, women's clothing and fun accessories. Additionally, the gift shop carries a selection of Hallmark[®] cards, fresh flowers, balloons, plush toys and personal care products.

Hours of Operation:

Monday through Friday, 9 a.m. to 8 p.m., and Saturday and Sunday,

10 a.m. to 7 p.m. To contact the gift shop, call 713.797.5229.

ATM

For your convenience, an ATM is located on the first floor on the way to the cafeteria.

Wi-Fi

Limited wireless access is available throughout the hospital campus. Under wireless connections, select MH_Guest. For access, you must read and accept the Guest Wireless Terms of Service and Acceptable Use Policy when prompted.

Dining Options

Your Diet

While you are here, your physician will write a diet order for you that will determine the types of foods you will be served. Common diets include low fat, liquid, heart healthy and low sodium. Your physician may order one of these diets or a combination of them. Alert your physician if you follow a diet at home or have any dietary restrictions that you would like to continue during your stay. Foods that comply with specific diets may be available upon request. Substitutions will be made based on availability for menu requests that do not meet your physician's orders.

Cafeteria

The hospital cafeteria is located on the first floor of the facility. The Research Center in the adjacent building serves Starbucks. Payment options include credit cards and cash.

Cafeteria hours of operation: daily 7 to 9:45 a.m. and 11 a.m. to 8 p.m.

Meals on Your Unit

Three meals are delivered to your bedside each day. Some patients participate in group dining on their units, when appropriate. Discuss all special dietary needs or preferences with the clinical dietitian or with the attending physician.

A hostess from Food and Nutritional Services will come to your room daily and take your order for the next day (three meals) so that we may provide you the meal of your choice. The menu is created by our executive chef and includes a variety of creative and healthy entrees and sides. In addition to our chef-prepared entrées, we have a variety of deli and grill items that you may choose from. If you have any questions about the meal choices or the service, please reach out to the kitchen at 713.795.6658.

Guest trays are available for visitors who wish to dine with the patient in his or her room. Please pay in advance at the cafeteria cash register. You may pay in advance for more than one meal, and you may request your guest tray from the hostess.

Vending Machines

Vending machines are located in the hallway leading to the cafeteria.

Parking and Transportation

Purchase Prepaid Passes and Save on Parking Fees

Value Passes offer discounted rates and unlimited in-and-out privileges. If you plan to park for several days or make repeated trips to the Texas Medical Center, consider one of the prepaid options below.

Value Passes

\$52 Prepaid Value Pass: Loaded with \$60 in parking value\$100 Prepaid Value Pass: Loaded with \$115 in parking valueAdditional Benefits of Purchasing Prepaid Value Pass:

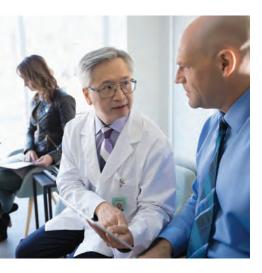
- Unlimited in-and-out privileges
- No expiration date
- Activated on your next visit, after purchase
- Use at the entry and exit; no need to stop at a Pay Station
- The remaining value is displayed when used at entry and exit

A maximum of \$13 is deducted from the Value Pass each 24-hour period



TIRR Memorial Hermann

was named in the first U.S. News & World Report of America's Best Hospitals list and has been included every year since.



Parking and Public Transportation

- There are several parking garages near the hospital and a satellite parking lot on the Texas Medical Center campus. You may purchase these cards at any Easy Pay station. No refunds or exchanges are possible.
- Contact the Metropolitan Transit Authority (city bus system) at 713.635.4000 for information about local bus routes and schedule information. They also provide free bus service throughout the Texas Medical Center and to the satellite parking lot.

Television and Telephone

Television

We offer a variety of patient education programs in English and Spanish, in addition to local TV channels and premium channels. The control buttons for your TV are located on the same remote as your nurse call button. Patient rooms have the Serenity Channel, channel 68, which provides instrumental music with nature videos 24 hours a day. The music and video scenery is far more calming and relaxing. This channel can help those who have difficulty falling asleep. It can provide background noise that is calming, relaxing, soothing and not as disturbing to a roommate. Music and nature have a way of connecting with and speaking to the individual's soul and spirit, thus helping us provide for their spiritual needs.

Telephone

To use your telephone for local calls, dial 9 + the area code and phone number. For long-distance calls, dial 9 to get an outside line and then dial 0. The hospital operator will assist you in placing the call with a calling card. To call inside the hospital, dial the four-digit extension. Friends and family may call the main line to the hospital at 713.799.5000 and ask to be transferred to your room, or you may give them your direct extension. TTY telephones are available for hearingimpaired patients upon request.

Visiting Hours and Information

Visiting Hours: Daily from 9 a.m. to 9 p.m.

Memorial Hermann believes strongly in including patients' loved ones in the healing process. When friends, family members and caregivers work together, patients often experience a higher level of safe, quality care that leads to a faster recovery process and a shorter hospital stay. Visitors are designated by the patient and may include, but are not limited to, a spouse, a domestic partner (including same-sex domestic partner), another family member, or a friend, and the patient has a right to withdraw or deny such consent at any time. Memorial Hermann will not restrict, limit, or otherwise deny visitation privileges on the basis of age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation and gender identity or expression.

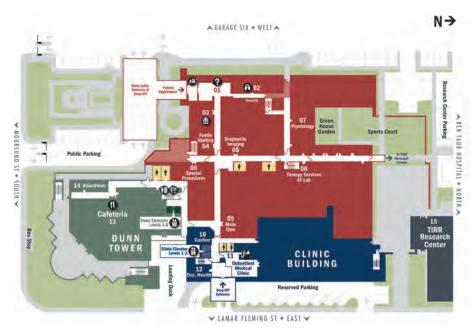
While each unit may have specific visitation guidelines appropriate for its level of care, hospital visitation guidelines are as follows:

- In order to provide an optimum healing environment for our patients, hospital visiting hours are from 9 a.m. to 9 p.m. daily. After 9 p.m., visitors will check in with security, as entry into the facility will be limited.
- For the safety of our patients, no sick visitors are allowed at any time.
- Children under the age of 16 are not permitted in patient care areas, waiting rooms or lobbies without adult supervision.
- Only one adult visitor may spend the night in a general patient room, and children under the age of 18 are not permitted to stay overnight.

Primary Support

Primary support is defined as the individual(s) who normally provide the patient with physical, psychological or emotional support. A primary support is assigned by the patient, parent or surrogate decision maker and is usually a relative but may also be a close friend, neighbor or clergy member. These individuals are different than a visitor and can be here 24 hours a day, even outside of visiting hours, as they are designated to provide support to the patient as well as the healthcare team throughout the patient's stay. Primary supports will be issued identification, which must be worn at all times. For more information regarding primary supports, please ask your nurse.

Finding Your Way



Family Spokesperson

Protecting the health and privacy of our patients is important to us, and required by law. Our staff members cannot give medical information to unauthorized family members or visitors. It is important that a spokesperson is appointed by the patient and/or family to receive medical information about the patient to share with other family members and friends. The spokesperson will receive a patient privacy code from the nurse, which is required when calling the unit to obtain patient information.

Important Resources/Services

Spiritual Services

Memorial Hermann recognizes the importance of an individual's spiritual life when dealing with an illness or injury. Each individual's expression of spirituality is respected and supported by staff members. Please tell your caregiver if you have any special requirements, such as designated times for prayer during the day.

A minister of your faith is welcome to visit; however, it is the responsibility of the patient or family to notify the minister.

Frequently Called Numbers

Admissions/Referrals 713.797.5942

> **BioMed** 713.797.7792

Environmental Services (EVS) 713.797.7796

> **Guest Relations** 713.797.5959

Human Resources (HR) 713.799.7027

Maintenance 713.797.7790

Medical Records/Release of Information 713.799.7047

Outpatient Medical Clinic

General Information 713.797.5929

Scheduling 713.797.5926

Pharmacy 713.797.5285

Fax 713.797.5213

Therapy

Physical & Occupational Therapy 713.797.5297

> Speech & Music Therapy 713.799.5002

> > Volunteer Services 713.797.5225

Hospital chaplains are available to listen, to help in crisis situations and to offer grief counseling, prayer support and other devotional needs. They notify local clergy that a patient is in the hospital, and they assist with ethical issues and advance directive (living will) counseling.

Hospital chapel services are available.

Guest Relations

As the patient's advocate, Patient Relations representatives help patients and families solve problems, facilitate communication among departments, and deal with concerns and unmet needs. Please reach out to us while you are still at the hospital to allow us to address any concerns you may have as quickly as possible. We aim to resolve concerns as close to the time they are reported and would like the opportunity to resolve anything that may concern you prior to your discharge. If you need assistance from Patient Relations, please call 713.797.5959.





Please contact a TIRR Memorial Hermann employee or manager at any time with any concerns you may have. If the employee or manager does not resolve your concerns, please call our Guest Relations line at 713.797.5959. If the Guest Relations coordinator is not available (for example, after hours or on weekends), please ask the operator to page the operations administrator. Your concern may be submitted either verbally or in writing. The hospital will review your concern and work to resolve it within a reasonable time frame.

You may submit a complaint directly to the Texas Health and Human Services, Health Licensing and Compliance Division. The complaint may be mailed or faxed, or you may call the Complaint Hotline:

Health Facility Licensing and Compliance Division Texas Health and Human Services

1100 West 49th Street, Austin, TX 78756, Fax 512.834.6653 Complaint Hotline toll-free 1.888.973.0022 Email: hfc.complaints@hhsc.state.tx.us

You may also submit a complaint or a concern about patient safety and quality of care to one of the following organizations: **Texas Medical Foundation or TMF**

(TMF handles all complaints or concerns for people with Medicare in Texas)

To submit a complaint to TMF in writing, mail your letter requesting review to: **TMF Health Quality Institute Review and Compliance** Bridgepoint I, Suite 300, 5918 West Courtyard Drive Austin, TX 78730-5036

To request a Quality of Care review, please call TMF's beneficiary complaint helpline at 1.800.725.8315 or contact 1.800.MEDICARE (1.800.633.4227) and ask for the Quality Improvement Organization to file a complaint.

Commission on Accreditation of Rehabilitation Facilities (CARF) International

6951 East Southpoint Road Tucson, AZ 85756-9407 USA 1.888.281.6531 or TTY 520.495.7077 Fax 520.318.1129 www.carf.org Office of Quality Monitoring

The Joint Commission

One Renaissance Boulevard Oakbrook Terrace, IL 60181

- Written documentation can be sent to the address listed above.
- Fax your request to 630.792.5636.
- Email your request to complaint@jointcommission.org.
- Call The Joint Commission directly at 1.800.994.6610.

Medicare beneficiaries also have the right to seek review by the Quality Improvement Organization of Texas for quality of care issues and coverage decisions or to appeal a premature discharge. Information concerning these rights is provided to Medicare beneficiaries in the document named "An Important Message from Medicare," which Medicare beneficiaries receive at the time of admission.

Ethics Concerns and Issues

TIRR Memorial Hermann offers a dedicated ethics concerns and issues phone line for patients and families, as well as our staff. The number is 713.797.5796. Messages are checked daily by the chaplain, and calls are returned by the following business day.





Special Accommodations

Language Resources

Memorial Hermann is committed to providing free medical interpretation and translation services 24 hours per day, 7 days a week for patients and visitors who communicate in a language other than English, or those who are visually or hearing impaired.

Memorial Hermann offers these services through various modalities such as: video remote, in-person, over the phone, Texas Relay Services, Magic Software and qualified readers. While Memorial Hermann will do its best to provide effective communication in the patient's preferred modality of choice, the availability of in-person interpretation services may vary, cannot be guaranteed and may require the use of another medically-certified interpretation service.

For the Hearing Impaired

The following telecommunication devices for the hearing-impaired are available:

- Telephone amplifiers
- TDD phone
- Closed-caption TVs
- Live interpreter
- Dual handset phones

Service Animals

Service animals will be allowed into Memorial Hermann facilities as required by the Americans with Disabilities Act (ADA) of 1990 unless the animal poses a direct threat to the health or safety of others. Memorial Hermann will allow service animals to accompany people with disabilities in all areas of the facility, where the public is normally allowed to go. However, animals will be prohibited from areas where sterility is required, including but not limited to operating rooms, recovery rooms, catheterization and endoscopy suites, and food and medication preparation areas. They may also be prohibited from intensive care units, units where patients are immunocompromised, isolation rooms and other units where the animal's presence may compromise the environment or the welfare of other patients. Service animals DO NOT include animals used for emotional support, wellbeing, comfort or companionship.

Pet Therapy

Memorial Hermann will allow animals to enter hospitals as a part of animal-assisted activities. Animals and handlers must be certified through an organization that provides formal training programs. Animals permitted for visitation will be restricted to adult dogs, unless a specific exception is given for an animal-assisted visit. Pet therapy providers must be able to provide information as to their organization's policies and procedures for veterinarian visits, routine exams, copies of the animal's records and documentation of their liability policies and coverage upon request.

Your Healthcare Team

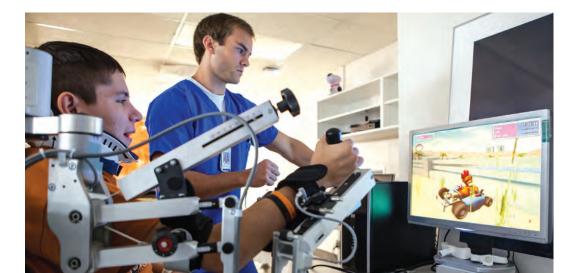
During your stay, you will come into contact with many people. One physician will oversee your care, but you may also receive treatment from many others, including specialists, hospitalists, intensivists, fellows, residents and interns. TIRR Memorial Hermann is affiliated with McGovern Medical School at UTHealth in Houston and Baylor College of Medicine.

Allied Health Professionals

Allied Health Professionals, such as clinical nurse specialists, certified nurse-midwives, and nurse anesthetists, are registered nurses with advanced training, education, and certification, most with master's degrees in nursing allowing them to initiate aspects of medical care and prescribe medications. TIRR has registered nurses with advanced training, education and certification allowing them to initiate aspects of medical care of medical care and prescribe medication.

Attending Physicians

Also known as the primary physician, an attending physician is responsible for overseeing your care during your stay and will work with you and other members of the healthcare team, including specialists, to make all decisions about your treatment. If residents, fellows, interns and allied health professionals are involved in your care, the attending physician will teach, supervise and oversee the care provided.





During your stay,

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Case Managers

Case Managers are professionals typically licensed as registered nurses that will work with you to plan and facilitate options to meet your healthcare needs in a cost-effective manner. They will also work with your insurance company to authorize hospitalization and help you with discharge planning and home care needs.

Developmental and Educational Specialists

The developmental special is an individual who is competent in child/ adolescent development. A pediatrician, child psychologist or special educator would fulfill this role. A special or regular education teacher would fulfill the role of the educational specialist. This person partners with the patient's healthcare team to provide educational services including an education needs evaluation, group instruction, individual tutoring, licensed school training, simulated classroom training, transitional classroom training, adolescent career development and vocational programs for adolescents.

Dietitians

Registered dietitians are licensed professionals trained to evaluate nutrition status and make recommendations for special diets and supplements based on each patient's plan of care. They also keep caregivers updated on current nutrition information and work to ensure patient satisfaction with food served.

Fellows

A physician who has completed training as an intern and resident may become a fellow, allowing further development of a particular expertise in a specialty. The training, known as a fellowship, typically lasts more than one year. Fellows continue to practice under the supervision of an attending physician. Upon completion of the fellowship, physicians are able to practice without direct supervision.

Hospitalists

Hospitalists are generalists who only take care of patients when they are in the hospital. Hospitalists work in close consultation with the patient's attending physician and specialists to coordinate care for patients.

Intensivists

Intensivists are physicians that specialize in managing the care of patients who are critically ill, or require monitoring in an intensive care environment. Both hospitalists and intensivists work together with other specialists to coordinate care for patients, and are available on the unit 24 hours a day, seven days a week.

Interns

After graduating from medical school, physicians are required to complete a year of training in a hospital as an intern, gaining valuable patient care experience under direct supervision.

Medical Students

Students currently enrolled in medical school observe and participate in some aspects of patient care in the hospital under the supervision of residents or other physicians. Medical students are not licensed physicians. They are unable to perform procedures or provide direct patient care without supervision.

Music Therapists

Music Therapists provide patients with additional opportunities to improve, maintain or regain cognitive, physical, psychological, and social skills through evidence-based, standardized techniques which utilize music.

Nursing Staff

A registered nurse is a professional who has received a degree in nursing and met the Texas Board of Nurse Examiners' requirements to hold a license as a registered nurse. Registered nurses, provide direct patient care to you along with other licensed and unlicensed personnel such as licensed vocational nurses and patient care assistants (unlicensed personnel).

Occupational Therapists

Occupational Therapists are licensed professionals who address physical, cognitive, psychosocial, sensory and other aspects of performance to support engagement in everyday life activities that affect health, wellbeing and quality of life. They work with patients and other healthcare providers to develop or restore all the components of daily performance.

Occupational Therapy Assistants

Occupational Therapy Assistants are licensed to provide occupational therapy services under the direction and supervision of licensed Occupational Therapists. Both Occupational Therapists and Occupational Therapy Assistants may also be assisted by a occupational therapy aide or technician; these individuals receive on-the-job training and are not licensed.

Patient Access

Patient Access, also referred to as the Business Office, provides





assistance with your account information, registration, scheduling of outpatient visits, cashier services, financial counseling assistance, insurance questions and other business needs.

Patient Care Assistants

Patient Care Assistants are unlicensed nursing personnel who assist you with activities of daily living and provide direct patient care to you under the supervision of a registered nurse.

Patient Transport

Individuals with Patient Transport provide assistance in moving patients throughout the hospital. Your care team will contact Patient Transport to arrange for moves during your stay and for discharge assistance.

Pharmacists

Pharmacists are licensed professionals who provide information about medications, monitor treatment that involves drug therapies and dispense hospital medications. Working in conjunction with other healthcare professionals, they play a vital role in ensuring patient safety.

Phlebotomist

A phlebotomist is a healthcare worker trained and certified in drawing venous blood for testing.

Psychologists and Neuropsychologists

Psychologists and Neuropsychologists assist patients with the emotional and mental adjustments to illness or injury and assess cognitive function.

Physical Therapists

Physical Therapists are licensed professionals who provide physical therapy services. Physical therapists perform and interpret tests and develop therapy programs focused on improving posture, movement, strength, endurance, cardiopulmonary function, coordination, joint mobility, flexibility and functional abilities in daily living skills.

Physical Therapy Assistants

Physical Therapy Assistants are licensed to provide physical therapy services under the direction and supervision of licensed Physical Therapists. Both Physical Therapists and Physical Therapy Assistants may also be assisted by a physical therapy aide or technician; these individuals receive on-the-job training and are not licensed.

Physician Assistants

Physician Assistants are advanced practice practitioners who are licensed to initiate some aspects of medical care, including prescribing certain drugs under the supervision of one or more supervising physicians.

Residents

A resident physician, also referred to as a house staff member, has received a medical degree, completed an internship and is now training and practicing medicine under the supervision of an attending physician. This training period is called a residency. The length of the residency varies depending on the specialty.

Respiratory Therapists

Respiratory Therapists are licensed professionals who are specially trained in the treatment, management, control, diagnostic evaluation or care of a patient who has a respiratory problem.





Social Workers

Social workers are professionals who advocate for our patients and connect them with the resources they need both in the hospital and after discharge. They are available to provide you and your family members with counseling, education and help coping with the psychological and social difficulties that can accompany complex health issues.

Specialists

A specialist is a physician who has chosen to study and practice in a certain field of medicine. Depending on your condition, you may be seen by one or more specialists in a particular area, such as ear, nose and throat; heart and vascular; neurology (cerebral); and ophthalmology (eye).

Speech-Language Pathologists

Speech-Language Pathologists are professionals who provide prevention, screening, consultation, assessment, diagnosis, treatment, management, counseling and follow-up services for patients with a range of swallowing, communication and language disorders.

Supportive Medicine

Supportive Medicine, sometimes referred to as palliative care, is a healthcare specialty focused on improving quality of life for patients and their families by reducing the physical and emotional burdens of illnesses through the use of symptom management, supportive counseling, advance care planning and communication. Your attending physician may consult Supportive Medicine at any time to coordinate care, including the coordination of palliative care.

Technician

A technician is an individual who provides direct patient care with or without direct supervision of a licensed professional. The technician's primary role is to assist medical staff to complete assigned tasks and accommodate patient needs.

Therapeutic Recreation Specialists

Therapeutic Recreation Specialists assess a patient's leisure lifestyle and assist in adapting existing leisure skills or learning new ones. Recreational Therapists use activity-based interventions to address the assessed needs of individuals as a means to psychological and physical health, recovery and well-being, and provide patients with resources on how to participate in their desired leisure interests.

Additional Team Members: Patients, Families and Caregivers

The most important members of your rehabilitation team are you and your caregivers. You will participate in setting goals, program planning and therapy activities, as well as in education and training activities that are critical to your overall success. It is also important that during your stay you work with the team on discharge planning, including making decisions about who will be your caregivers and where you will live when you leave the hospital.

In order for your rehabilitation and discharge to be successful, you and your caregivers need to learn about your care as quickly as possible and practice these skills while you are at TIRR Memorial Hermann. The staff members work with you to help you learn new skills in your therapy sessions. You and your caregivers then need to practice these exercises, daily living and hygiene activities, transfers and other activities and skills to get ready for discharge. We also strongly encourage you and your caregivers to participate in rounds, conferences, support groups, counseling sessions and educational activities.

Discharge

When it is time for you to leave the hospital, your attending physician will write discharge orders on your chart. It is our goal for your discharge process to be complete as early as possible. Before you leave, your nurse will talk with you about follow-up care, including medications, diet, and how to care for yourself at home. If you have questions or concerns about your discharge, please be sure to ask. A staff member or volunteer will help you to your car.

Discharge Guidelines

Discharge will occur when one or more of the following happen:

- Your goals have been met.
- Inpatient hospitalization is no longer required.
- There is documented lack of progress toward completion of your goals.
- You or your caregivers do not comply with the treatment program.
- You or your caregivers request discharge, either with the consent of the physician and team or against medical advice (AMA).
- Your rehabilitation program is interrupted by a medical emergency or procedure.
- Your payor denies further treatment.

Managing Pain at Home

Pain after an operation, injury or medical procedure is normal and expected. The following recommendations will help you stay as comfortable as possible:

Before you leave,

your nurse will talk with you about follow-up care, including medications, diet and how to care for yourself at home. If you have questions or concerns about your discharge, please be sure to ask.



- Take your prescribed medications as ordered by your physician. Do not take more than prescribed.
- Take only the medications your doctor prescribes or recommends.
- Take pain medications with food to avoid an upset stomach.
- Do not drink alcohol or drive while using pain medications.
- If your pain worsens and is uncontrolled by pain medication, call your physician or return to the emergency center.

Recovery

An important part of your recovery is making sure you get the care you need to get better after you leave the hospital. A nurse, social worker, or discharge planner should help plan your follow-up care. If no one is assigned to help you with your discharge plan, tell your physician or nurse.

You will be given important directions about your follow-up care, including written instructions. The following tips provide you with the information you need for the best recovery possible.

Find Out About Your Condition

- Ask about your condition, how soon you should feel better and the signs and symptoms you should watch for.
- Find out about your ability to do everyday activities, such as walking, climbing stairs, going to the bathroom, preparing meals, driving, returning to work, and other activities that are important to you.

- Find out how much help you will need during your recovery. For example, whether someone should be with you 24 hours a day.
- Write down any questions you have, and ask them before you leave the hospital.
- Ask a family member or friend to be with you when discharge plans are being made, or to go through the discharge process with you. He or she can help get written instructions and ask questions.
- If you are not confident about how to care for yourself after leaving the hospital, or if you have doubts about getting the care you need at home, please speak up. Ask to speak to your nurse, a social worker, the discharge planner or a charge nurse.

Find Out About New Medicines

- Ask for a list of all the medications you will be taking at home. The list should include all of your medicines, not just new ones started in the hospital. Check the list for accuracy. You or your physician should also share the list with anyone who is providing follow-up care.
- Ask for written directions about your medications. Ask if there are any foods and drinks such as alcohol that you should avoid.
- Tell your physicians, nurses and pharmacists about all the medicines, vitamins and herbs you usually take. Ask if you should stop taking any of these with your new medicines.
- Ask about the side effects of your new medicines. Find out what you should do if you experience any side effects.

Find Out About Your Follow-Up Care

- Ask for directions about physical exercises that may be helpful. Ask your physician, nurse or physical therapist for written instructions.
- If you have a wound, ask for directions on how you should take care of it.
- If you need special equipment, make sure you know how to use it, where you can get it and whether it is covered by your insurance, Medicare or other health plan.
- Ask about any tests you may need after you leave the hospital and who you should contact to get the results.
- Find out about any follow-up visits with your physician or other caregiver. Make sure you have transportation. Many cities provide transportation for the elderly or disabled.
- Review your insurance to find out what costs are covered and not covered after you are discharged (like medicines and equipment).
- If you need home care services or if you need to stay in a nursing home or assisted living center for follow-up care, make sure the facility or service is covered by your insurance, Medicare or other health plan; and that it is licensed or accredited. Joint Commission-accredited organizations and programs are listed at www.qualitycheck.org.

Support Groups

Welcome to TIRR Memorial Hermann

This group session is open to all inpatients and their caregivers and is attended shortly after admission to learn about the programs.

Weekend Family Training Series

Please ask your care team what days and times these sessions are offered.

For more information about the support groups offered at various TIRR Outpatient Locations, please visit tirr.memorialhermann.org.

Community Resources

Texas Department of Aging and Disability Services (DADS) www.dads.state.tx.us

Independent Living Research Utilization (ILRU) A program of TIRR Memorial Hermann advocating for disability 713.520.0232 voice/TTY

www.ilru.org

Metropolitan Transit Authority (Houston bus system) 713.635.4000

METROLift

Handicap-accessible transportation via the Houston bus system 713.225.6716 www.ridemetro.org

Texas Workforce Commission (TWC) www.twc.state.tx.us

Strength Unlimited 800.44.REHAB (73422)

Houston Aphasia Recovery Center (HARC) 713.787.7100 www.harctx.org Brain Injury Association of America (BIAA)

www.biausa.org

National Spinal Cord Injury Association (NSCIA) www.spinalcord.org

Texas Gulf Coast Chapter 1.800.962.9629

Houston Center for Independent Living (HCIL) www.hcil.cc

Brazoria County Center for Independent Living (BCCIL) www.hcil.cc

Fort Bend Center for Independent Living (FBCIL) www.hcil.cc

Donated Equipment

Organizations that provide used equipment free of charge:

Project Mend (San Antonio)

1.888.903.6363 Fax: 866.514.0876 www.ProjectMend.org

Rehabilitation Services Volunteer Project (RSVP)

1.855.825.7787 www.rsvptexas.org



Your Health, Safety and Security

Patient Rights and Responsibilities

Memorial Hermann recognizes the rights of human beings to independence of expression, decision, and action, and will protect these rights of all patients, regardless of age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation, and gender identity or expression to ensure their needs for privacy and personal dignity are considered and preserved. Memorial Hermann prohibits discrimination based on age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation, and gender identity or expression.

Patient Rights

Access to Care: The right to treatment regardless of age, race, ethnicity, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation, and gender identity or expression.

Respect and Dignity: The right to be treated with dignity and respect, participate in the development and implementation of your plan of care, and make informed decisions regarding your care.

Notification of Admission: The right to have a family member or representative of your choice and your physician notified promptly of your admission to the hospital.

Communication: The right to effective communication. You have the right to be informed of human research and educational projects affecting treatment. Interpreter services are available to assist you with communication to ensure information is provided in a manner that you can understand.

Pain Assessment and Management: The right to have your pain appropriately assessed and managed.

Privacy, Safety and Confidentiality: The right to have treatment provided in a setting that is safe and affords privacy. The right to request to be roomed separately from adult patients (minors). The right to an environment that is free of all forms of abuse, financial and other exploitation, retaliation, humiliation, or neglect. You have the right to confidentiality, privacy and the security of your clinical record and obtaining information contained in your record within a reasonable time frame.

Identity: The right to know the identity and professional status of individuals providing service.

Restraints: The right to be free from the use of any form of restraints, including physical restraints and drugs that are not medically necessary.

Protective Services: The right to have protective services offered to you (for example, guardianship), or child or adult protective services through county agencies.

Consent and Advance Directives: The right to reasonably informed participation in healthcare decisions, and the right to prepare advance directives (medical decision-making tools that assist you to communicate your wishes regarding medical treatment in the event you cannot communicate with your physician). Right to be informed of human research and educational projects affecting treatment.

Visitation: The right, subject to your consent, to receive the visitors whom you designate, and the right to withdraw or deny such consent at any time.

Transfer: If your physician decides that you should be transferred to another facility, you will be moved only after you have received a complete explanation of the need for transfer and of the alternatives of transfer and you have agreed to transfer. The receiving facility must agree to the transfer before it occurs.

Continuity of Care: The right to expect reasonable continuity of care and that you are informed by your physician of continuing healthcare needs following discharge.

Hospital Charges: The right to receive an itemized bill upon request, unless you have voluntarily waived this right under a special billing agreement.

Complaints: You have a right to register complaints about care or treatment and receive a response to those complaints by informing your direct caregiver or management, or by contacting the Hospital's Patient Relations department. Outside agency that may be contacted or to register concerns is: Texas Health and Human Services.

Patient Responsibilities

Consideration: All patients are responsible for following hospital rules and regulations and being considerate of the rights of others while in the hospital. Please help us by controlling noise, observing our no smoking policy and limiting the number of visitors.

Giving Information: You are responsible for providing accurate and complete information about your health and reporting changes in your condition.

Following Instructions: You are responsible for following the treatment plan recommended by your physicians, nurses, and other caregivers, and reporting the side effects of any treatment. If you refuse treatment or fail to follow directions from your physician or hospital personnel, please understand that you are responsible for your own actions.



Advance Directives

Advance medical directives are legal documents that allow you to give directions for your future medical care. As an individual and a patient, you have the right to accept or refuse treatment. An advance directive will help you protect your rights and communicate your choices if you become physically and mentally unable to do so.

There are three types of advance directives:

Directive to Physicians, Families and Surrogates

Also known as a Living Will, this document records your wishes for withholding or withdrawing life-sustaining procedures. The Directive to Physicians must be signed, dated and witnessed by qualified witnesses. If you would like a copy of these documents or more information about Living Wills, ask your nurse.

Medical Power of Attorney

This document allows you to name another person as your agent to make medical decisions for you, if you become unable to do so. A signed Medical Power of Attorney, if completed when you are competent, can prevent confusion by ensuring that your wishes are known.

Out-of-Hospital Do Not Resuscitate Order

If you do not wish to be resuscitated at your home or a healthcare facility, you and your physician can complete this form.

Supportive Decision-Making Agreement

This agreement allows an adult with a physical or mental impairment that limits one or more major life activities to voluntarily enter into an agreement with a supporter to do a number of activities, including (1) assistance in understanding responsibilities of adult's life decisions; and (2) assistance in collecting/obtaining information relevant to a given life decision regarding medical, psychological, financial, educational or treatment records for any individual.

Ethics Committee

Treatment decisions can be complex and difficult to make. For assistance or support, the Ethics Committee is available for consultation to help resolve ethical conflicts that develop related to patient treatment plans. An Ethics Specialist may be available at your hospital.



Confidentiality of Your Health Information

Memorial Hermann recognizes the importance of protecting patient privacy and has developed policies and procedures to maintain confidentiality of your health information. Memorial Hermann operates in compliance with the Health Insurance Portability and Accountability Act (HIPAA), and other Federal and State statutes, which protect the security and confidentiality of patient health information on paper, in computers or in oral communications. Except as specifically authorized by law, you have the right to determine the health information Memorial Hermann may release about you. Unless you request otherwise, your name is added to the hospital's patient directory when you are admitted. This allows you to receive telephone calls, flowers, mail and visitors.

You also have the right to request that no health information be released. For patients who are minors, the parent or legal guardian has the authority to make these decisions.

Your Role in Your Care

Speak Up

At Memorial Hermann, you play a vital role in making your care safe. Research shows that patients who take part in decisions about their health care are more likely to have better outcomes.

Memorial Hermann encourages patients and families to help us in our efforts to ensure patient safety. The Speak Up Program, sponsored by The Joint Commission, urges patients to get involved in their care by speaking up to their nurse, physician, case manager or any other team member if something does not seem right. It is better to address questions and concerns immediately and directly.

Speak up if you have questions or concerns, and if you do not understand, ask again. It is your body, and you have a right to know.

- Your health is too important to worry about being embarrassed if you do not understand something that your physician, nurse or other healthcare professional tells you.
- Do not be afraid to ask about safety. If you are having surgery, for example, ask your doctor to mark the area that is to be operated on so there is no confusion in the operating room.



- Do not be afraid to tell the nurse or the physician if you think you are about to receive the wrong medication.
- Do not hesitate to tell the healthcare professional if you think he or she has confused you with another patient.

Pay attention to the care you are receiving. Make sure you are getting the right treatments and medications by the right healthcare professionals. Do not assume anything.

- Tell your nurse or physician if something does not seem right.
- Expect healthcare workers to introduce themselves when they enter your room and look for their identification badges. A new mother, for example, should know the person to whom she is handing her baby. If you are unsure, ask.
- Notice whether your caregivers have washed their hands. Hand washing is the most important way to prevent the spread of infections. Do not be afraid to gently remind the physician or nurse to do this.
- Know what time of day you normally receive a medication. If it does not happen, bring this to the attention of your nurse or physician.
- Make sure your nurse or physician confirms your identity by checking your identification band or asking your name before he or she administers any medication or treatment.

Educate yourself about your diagnosis, the medical tests you are undergoing, and your treatment plan.

- Ask your physician about the specialized training and experience that qualifies him or her to treat your illness, and be sure to ask the same questions of those physicians to whom he or she refers you.
- Gather information about your condition. Good sources include your doctor, your nurse, your library, respected websites and support groups.
- Write down important facts your physician tells you so that you can look for additional information later. And ask your physician whether he or she has any written information you can keep.
- Thoroughly read all medical forms, and make sure you understand them before you sign anything. If you do not understand, ask your doctor or nurse to explain them.
- Make sure you are familiar with the operation of any equipment that is used in your care. If you will be using oxygen at home, do not smoke or allow anyone to smoke near you while oxygen is in use.

Ask a trusted family member or friend to be your advocate.

- Your advocate can ask questions that you may not think of while you are under stress.
- Ask this person to stay with you, even overnight, as a primary support when you are hospitalized. You will be able to rest more comfortably, and your advocate can help make sure you get the right medications and treatments.
- Your advocate can also help remember answers to questions you have asked and speak up for you if you cannot.
- Make sure your advocate understands your preferences for care and your wishes concerning resuscitation and life support.
- Review consents for treatment with your advocate before you sign them, and make sure you both understand exactly what you are agreeing to.
- Make sure your advocate understands the type of care you will need when you get home. Your advocate should know what to look for if your condition is worse and who to call for help.

Know what medications you take and why you take them. Medication errors are among the most common healthcare mistakes.

• Ask about the purpose of the medication and ask for written information about it, including brand and generic names. Also inquire about the side effects of the medication.

- If you do not recognize a medication, verify that it is for you. Ask about oral medications before swallowing, and read the contents of bags of intravenous (IV) fluids. If you're not well enough to do this, ask your advocate.
- If you are given an IV, ask the nurse how long it should take for the liquid to run out. Tell the nurse if it does not seem to be dripping properly (too fast or too slow).
- Whenever you receive a new medication, tell your physicians and nurses about the allergies you have or negative reactions, if any, you have had to medications in the past.
- If you are taking multiple medications, ask your physician or pharmacist whether it is safe to take those medications together. This also holds true for vitamins, herbal supplements and over-thecounter drugs.
- Ask whether there are any foods, drinks or activities that you should avoid while taking these medications.
- Make sure you can read the handwriting on any prescriptions written by your physician. If you cannot read it, the pharmacist may not be able to either.

Participate in all decisions about your treatment. You are at the center of the healthcare team.

- You and your physician should agree on exactly what will be done during each step of your care.
- Know who will be taking care of you, how long the treatment will last, and how you should feel.
- Understand that more tests or medications may not always be better. Ask your physician what a new test or medication is likely to achieve.
- Keep copies of your medical records from previous hospitalizations and share them with your healthcare team. This will give them a more complete picture of your health history.
- Do not be afraid to seek a second opinion. If you are unsure about the nature of your illness and the best treatment, consult one or two additional specialists. The more information you have about the options available to you, the more confident you will be in the decisions made.
- Ask to speak with others who have undergone the procedure you are considering. These individuals can help you prepare for the days and weeks ahead. They can also tell you what to expect and what worked best for them as they recovered.



Secure Unit and Armbands

Units on the 3rd and 6th floors are secured for the safety of patients who may be cognitively impaired. The 2nd floor has the ability to secure the floor as needed. A staff member must swipe his/her badge through a card reader to call an elevator or open the stairwell doors. Please request assistance from a staff member when leaving one of these units. Colored armbands also indicate whether a patient is allowed to leave the floor alone. Only patients with a green armband may leave the unit unescorted. Patients with yellow armbands may leave with a trained caregiver. When leaving with a patient, caregivers need to sign off the unit or out of the gym. Patients with red arm bands must be with a TIRR Memorial Hermann staff member when leaving the unit. Please notify a nurse immediately if you see a patient with a red or yellow armband attempting to leave the unit alone.

Calling Your Nurse

Each room is equipped with a nurse-call system; please call a member of the nursing staff any time you need assistance. When you press the call button, the unit secretary or member of the nursing team will respond over the intercom or in person. For your safety, our bathrooms are equipped with emergency call systems.

Fall Prevention

Individuals in unfamiliar surroundings are at a greater risk of falling. Patients often fall because they are on medications that make them dizzy, they are weak and unsteady due to illness or medical procedures or because they have been sitting or lying down for too long. Staff members will assist you to take standard safety precautions during your stay.

- Remember to use the call button whenever you need assistance. When you press the button, tell the individual answering what you want and then wait for the assistance you require.
- Assist us in keeping a clean and clutter-free pathway to the bathroom.
- Keep the bed in the lowest position (closest to the floor) and the brakes on the bed locked at all times.

If your nurse determines that you are at an even greater risk of falling, you will be requested to assist in providing extra safety measures, including the following:

• Call for assistance whenever you need to get out of bed, go to the bathroom, retrieve items from the closet or drawers, or transfer to a chair or bedside commode.

- Keep the door to your room open at all times, except when someone is with you.
- Wear the non-skid footwear, provided by your caregivers, when out of the bed.
- Keep personal items located within reach.
- Leave a night light or bathroom light on during your stay.
- Side rails may be raised to assist in preventing you from falling. Do not try to get out of the bed by climbing around or over; call for assistance.
- Leave the yellow identification band that identifies you to the caregiver team as a patient at risk of falling visible and intact during your stay.



Infection Prevention

Bacteria, viruses, and other infectious organisms can be found on the skin and in the saliva, urine, feces, and blood. Most germs will not harm you. However, there are some bacteria and viruses that can make you sick. Therefore, it is important to work together with your healthcare team to reduce the spread of infections.

Hand Hygiene

Hand washing is the single most important way to prevent the spread of disease. It is critical to wash your hands when they are visibly dirty, before eating, and after using the restroom. To effectively remove germs from your hands, follow these simple steps:

- 1. Wet hands with water, keeping hands lower than the elbows;
- 2. Apply hospital-approved soap or hand antiseptic. Liquid soap dispensers are available at every sink;
- 3. Use friction to clean between fingers, palms, backs of hands, wrists, forearms, under nails and around jewelry for a minimum of 15 seconds;
- 4. Rinse hands with water and dry thoroughly with a disposable towel;
- 5. Use a clean towel to turn off the faucet.

When your hands are not visibly dirty, an alcohol-based hand sanitizer is an appropriate means of hygiene. When decontaminating hands with sanitizer, apply the product to the palm of one hand and rub hands together, covering all surfaces of the hands and fingers until the hands are dry. Hand sanitizer dispensers are located throughout the hospital in the hallways, patient rooms and recreational areas.

Cough Etiquette

Respiratory infections, such as the common cold and flu, are often spread from person to person when an individual coughs or sneezes. These germs can be spread through the air or by contaminated hands. To help prevent the transmission of respiratory infections, it is important to practice cough etiquette by:

- Covering your nose and mouth when coughing or sneezing
- Using tissues to contain respiratory secretions and disposing of them in the nearest waste receptacle after use
- Performing hand hygiene after having contact with respiratory secretions and contaminated objects/materials

Isolation

There are some cases in which additional levels of protection are required to prevent the spread of disease. Contact isolation, the most common form of isolation precautions, is often utilized to prevent the spread of antibiotic-resistant bacteria. If you have a contagious infection or an organism that does not respond well to medication, you may be placed on isolation precautions. A sticker will be placed on your door to alert visitors and staff members that additional protection is required before entering your room. An isolation cart containing gowns, gloves, masks and other required equipment will be available.

Medications

Home Medications

Do not bring any medications (prescription, over the counter or illegal drugs) to the hospital. Instead, provide your nurse with a list of current medications you are taking, including dosage and schedule, to review with your physician. All medications you will need to take during your stay will be prescribed by your physician and administered by a trained professional. Some medications could interfere with tests or medications ordered during your treatment.

Pain Management

Memorial Hermann considers pain as a fifth vital sign and a critical driver of a patient's blood pressure, pulse, respiration, and temperature. When pain is controlled, patients tend to heal faster, feel better sooner and get their strength back faster. While we may not be able to take all of your pain away, several methods of pain control, including medication and non-medication treatments, are available to patients.

Comfort Methods

Comfort methods may include a massage, hot or cold packs, positioning, splinting of an incision, use of electrical stimulation, relaxation, listening to music or tapes, meditation, positive thinking and other activities that distract you from focusing on the pain.

Medication Administration

Our nursing staff gives pain medication in the following ways:

• **Oral:** Oral pain medications are taken by mouth in pill or liquid form. They may also include agents that you place under your tongue.

Being prepared

can help you keep your pain levels under control. Consider writing down your questions about pain and pain control before you see the physician or nurse.

- **Injection:** An injection is a shot of medication usually given into a muscle.
- **Intravenous:** Medication may also be injected into a vein through an intravenous catheter.
- **Skin:** Skin patches containing pain medications may be applied to the skin for longer-term pain management.
- **PCA Pump:** Patient-controlled analgesia (PCA) pumps allow you to control timing and flow of your pain medication. When you begin to feel pain, you press a button to inject the pain medication through the IV tube placed in your vein.
- **Spinal/Epidural:** For women in labor, or for cesarean delivery and certain other surgical procedures, a combination of epidural and spinal pain medications may be used to control pain.

Please note: Oral pain medication may be routinely scheduled at set intervals or on an as-needed basis within specific time frames. It is important to request pain medication when you first begin to experience pain rather than waiting for pain to become moderate or severe.

Keeping Pain Under Control

Being prepared can help you keep your pain levels under control. Consider writing down your questions about pain and pain control before you see the physician or nurse and be sure to do the following:

- Talk to your nurses and physicians about pain control methods that have worked well for you in the past and those that have failed to help.
- Talk with your nurses and physicians about any concerns you have about your pain medication and about any allergies you have.
- Ask your physicians and nurses what to expect. For example: Will there be much pain? Where will it occur? How long is it likely to last?
- Take your pain medication or ask the nurse for pain medication when the pain starts. This is an important step in proper pain control.
- Take your pain medication before getting out of bed, walking or doing breathing exercises if these activities worsen your pain. It is harder to ease the pain once it has taken hold.

Remember, you have the right to have your pain appropriately assessed and managed.

Communicating Your Pain

If your physician has ordered your pain medication to be administered on an as-needed basis, be sure to alert your nurse when you are experiencing pain. We ask that you help your healthcare team measure your pain by rating it on a scale of 0 to 10, with a "10" indicating the most severe pain, and "0" indicating no pain.

Wong-Baker FACES Pain Rating Scale



Reporting your pain as a number helps the physicians and nurses know how well your treatment is working and whether to make any changes. Remember, pain may signal concerns your physicians and nurses need to know about. Don't automatically assume you need less pain medication just because your pain is under control.



Security

Identification

All members of your healthcare team should wear name tag identification. Ask to see the name tag identification if it is not visible.

Valuables and Safekeeping

Please do not bring valuables such as jewelry, cash or credit cards with you to the hospital. However, if you bring such items, we encourage you to store them in the Security department safe during your stay. To have items stored or to have stored items returned, please contact a member of the nursing team to make arrangements with the Security department at any time, 24 hours a day. Memorial Hermann is not responsible for articles left in rooms, so please remember to keep personal items such as dentures and eyeglasses with you.

Security Services

Security services are available to you 24 hours a day. We provide escorts to and from parking facilities upon request. Memorial Hermann has electronic monitoring, including cameras, door locks, and alarms that are monitored by security personnel. If you have questions or need assistance, please call the Security department at any time.

In Case of Emergency

To report a non-healthcare related emergency, call the Security department or call 9-1-1.

Smoking and Cessation Policy

The campuses operated by Memorial Hermann are smoke-free and tobacco-free environments. The smoking ban also includes electronic cigarettes. If you smoke, it is a good opportunity to take steps to quit. Your physicians, nurses and other healthcare professionals will give you the support and the help you need to take the first step.

For more information on smoking cessation, or if you want to quit smoking and need help, check with your healthcare provider, log on to www.memorialhermann.org, call 713.222.CARE to register for a smoking cessation class, call the toll-free American Cancer Society Quitline at 1.877.YES.QUIT (937.7848) or visit www.yesquit.org.

Nondiscrimination Policy

Memorial Hermann Health System complies with applicable federal civil rights laws and does not discriminate on the basis of age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation and gender identify or expression.

Memorial Hermann Health System does not exclude people or treat them differently because of age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation, and gender identify or expression. Memorial Hermann Health System:

- Provides free aids and services to people with disabilities to communicate effectively with us, such as:
 - Qualified sign language interpreters
 - Written information in other formats (large print, audio, accessible electronic formats)
- Provides free language services to people whose primary language is not English, such as:
 - Foreign language and qualified sign language interpreters
 - Information written in other languages

If you need these services, contact the System 504 Coordinator, or directly contact the Memorial Hermann facility at which you will be treated.

If you believe that Memorial Hermann has failed to provide these services or discriminated in another way on the basis of age, race, ethnicity, color, national origin, religion, culture, language, physical or mental disability, socioeconomic status, sex, sexual orientation



and gender identity or expression, you can file a grievance with: 504 Coordinator, 929 Gessner Road, Houston, Texas 77024, 713-242-2435, crcoordinator@memorialhermann.org.

You can file a grievance in person or by mail, fax or email. If you need help filing a grievance, the 504 Coordinator is available to help you.

You can also file a civil rights complaint with the U.S. Department of Health and Human Services, Office for Civil Rights, electronically through the Office for Civil Rights Complaint Portal, available at https://ocrportal.hhs.gov/ocr/portal/lobby.jsf, or by mail or phone at:

U.S. Department of Health and Human Services 200 Independence Avenue, SW Room 509F, HHH Building Washington, D.C. 20201 1-800-368-1019, 800-537-7697 (TDD)

Complaint forms are available at http://www.hhs.gov/ocr/office/file/index.html.

Joint Notice of Privacy Practices

We are required by law to maintain the privacy of your medical information. We are also required to notify you about our privacy practices, our legal duties, and your rights concerning your medical information. We must follow the privacy practices that are described in this Notice while it is in effect. We reserve the right to change our privacy practices and the terms of this Notice at any time, provided such changes are permitted by law. We reserve the right to make changes in our privacy practices and the new terms of our Notice effective for all medical information that we maintain, including medical information we created or received before we made the changes. If we make a significant change in our privacy practices, we will amend this Notice and make the new Notice available upon request.

You may request a copy of this Notice at any time. For more information about our privacy practices, or for additional copies of this Notice, please contact us toll free at 1.800.621.4249.

Joint Notice of Privacy

This Joint Notice applies to the privacy practices of the Affiliated Entities and the entities participating in the Organized Health Care Arrangement described below for the sole purpose of complying with the Health Insurance Portability and Accountability Act of 1996 (HIPAA), HIPAA Privacy Rule, Texas Medical Privacy Act and Texas Health & Safety Code 181. These entities are viewed as participating in a joint arrangement for the sole purpose of using and disclosing your health information created within or received by any one or more Affiliated Entities for your treatment, entity payment and entity operations. These Affiliated Entities include:

Memorial Hermann Health System (MHHS) and each of the hospitals owned or operated by MHHS MHS Physicians of Texas Memorial Hermann Medical Group Memorial Hermann Community Benefit Corporation Memorial Hermann Physician Network (MHMD)

The Affiliated Entities and the physicians and allied professionals who have privileges to practices at such entities participate in an Organized Health Care Arrangement (OHCA) for the sole purpose of complying with the HIPAA Privacy Rule. The Affiliated Entities participating in the OHCA may share your medical information with each other as necessary to carry out treatment, payment and healthcare operations as described in this Notice. This Notice does not apply to your information in the custody of or the information practices of your physician or allied professional in his or her private office. For the purposes of complying with the Texas Medical Privacy Act, Texas Health & Safety Code § 181, the following Memorial Hermann entities shall also be subject to the privacy practices described in this Notice:

Memorial Hermann Foundation Memorial Hermann Accountable Care Organization Memorial Hermann Physician Network (MHMD) Memorial Hermann Professional Insurance Co., Ltd.

TIRR Memorial Hermann

opened its doors in the Texas Medical Center in 1959 as the Texas Institute for Rehabilitation and Research. As polio became less of a universal threat, the hospital focused on the rehabilitation of patients with spinal cord deterioration caused by disease or trauma, pioneering the interdisciplinary team approach to rehabilitation.

Use and Disclosure of Medical Information:

We use and disclose medical information about you for treatment, payment and healthcare operations.

Treatment: We may use and disclose your medical information to a physician or other healthcare provider in order to provide treatment to you. This includes coordination of your care with other healthcare providers and with health plans, consultation with other providers and referral to other providers related to your care.

Payment: We may use and disclose your medical information to obtain payment for services we provide to you. Payment includes our charges for, and demonstrating the medical necessity of, the care we deliver to you, determining your eligibility for health plan benefits for the care we furnish to you, obtaining precertification or preauthorization for your treatment or referral to other healthcare providers, participating in utilization review of the services we provide to you and the like. We may disclose your medical information to another healthcare provider or entity subject to the federal Privacy Rules so they can obtain payment.

Healthcare Operations: We may use and disclose your medical information in connection with our healthcare operations. Healthcare operations include:

- Quality assessment and improvement activities;
- Reviewing the competence or qualifications of healthcare professionals, evaluating practitioner and provider accreditation, certification, licensing or credentialing activities;
- Medical review;
- Legal services and auditing, including fraud and abuse detection and compliance;
- · Business planning and development; and
- Business management and general administrative activities, including management activities relating to privacy, customer service, resolution of internal grievances and creating de-identified medical information, or a limited data set

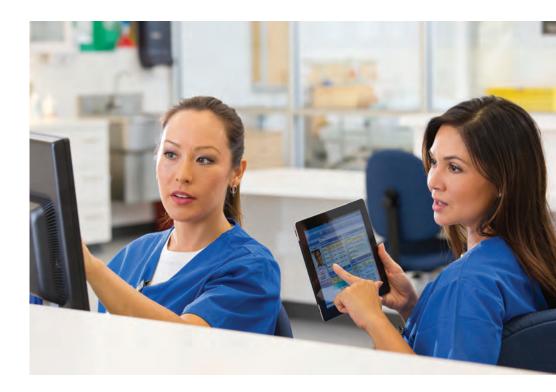
We will not electronically disclose your medical information to another person without your authorization, except that we may electronically disclose your medical information to another person without your authorization in furtherance of treatment, payment or healthcare operation activities.

We may disclose your medical information to another provider or health plan that is subject to the Privacy Rules, as long as that provider or plan has a relationship with you and the medical information is for their healthcare quality assessment and improvement activities, competence, and qualification evaluation and review activities, or fraud and abuse detection and prevention.

On Your Authorization: You may give us written authorization to use your medical information or to disclose it to anyone for any purpose. If you give us an authorization, you may revoke it in writing at any time. Unless you give us a written authorization, we cannot use or disclose your medical information for any reason except those described in this Notice. Unless you give us your written authorization, we will not use or disclose your medical information for any reason except those authorization, we will not use or disclose your medical information for any reason except those permitted and described by this Notice.

Psychotherapy Notes: Except as otherwise permitted by law, we will not use or disclose your psychotherapy notes without your written authorization.

To Your Family and Friends: We may disclose your medical information to a family member, friend or other person to the extent necessary to help with your health care or with payment for your health care. We may use or disclose your name, hospital location, and general condition or death to notify or to assist in the notification of (including identifying or locating) a person involved in your care. We may also disclose your medical information to whomever you give us permission. Before we disclose your medical information to a person involved in your health care or payment for your health care, we will provide you with an opportunity to object to such uses or disclosures. If you are not present, or in the event of your incapacity or emergency, we will disclose your medical information based on professional judgment of whether the disclosure would be in your best interest. We will also use our professional judgment and our experience with common practice to allow a person to pick up filled prescriptions, medical supplies or other similar forms of medical information.



Facility Directory: We may use your name, your location, your general medical condition and your religious affiliation in our facility directories. We will disclose this information to members of the clergy and, except for religious affiliation, to other persons who ask for you by name. We will provide you with an opportunity to restrict or prohibit some or all disclosures for facility directories unless emergency circumstances prevent your opportunity to object.

Disaster Relief: We may use or disclose your medical information to a public or private entity authorized by law or by its charter to assist in disaster relief efforts.

Health-Related Services: We may use your medical information to contact you with information about health-related benefits and services or about treatment alternatives that may be of interest to you. We may disclose your medical information to a business associate to assist us in these activities.

Business Associate: We may disclose your medical information to a company or individual performing functions or activities to or on behalf of one or more of the Affiliated Entities who may have access to or be given access to your health information in order to provide the contracted services.

Marketing: Except as otherwise permitted by state or federal law, we will not use or disclosure your medical information for marketing purposes without your written authorization. However, we may communicate with you in the form of face-to-face conversations about services and treatment alternatives. We may also provide you with promotional gifts of nominal value. We may also communicate about certain patient assistance and prescription drug saving or discount programs.

Fundraising: We may use your demographic information, the dates of your health care, your department of service information, your treating physician, your health outcome information and your insurance status to contact you for our fundraising purposes. We may disclose this information to a business association or foundation to assist us in our fundraising activities. If you would like more information on the Memorial Hermann Foundation, call 713.222. CARE. You may opt out of any and all fundraising communications by calling 713.222.CARE and requesting an opt-out form or by following the opt-out instructions in any fundraising communication.

Sale of Your Medical Information: Except as otherwise permitted by law, we will not sell your medical information to another person without your authorization.

Public Benefit: We may use or disclose your medical information as authorized by law for the following purposes deemed to be in the public interest or benefit:

- Public health activities, including disease and vital statistics, reporting, child abuse reporting, adult protective services, and FDA oversight;
- Employers regarding work-related illnesses or injury;
- Cancer Registry;
- Trauma Registry;
- Birth Registry;
- Health Oversight Registry;
- In response to court and administrative orders and other lawful processes;
- To law enforcement officials pursuant to subpoenas and other lawful processes concerning crime victims, suspicious deaths, crimes on our premises, reporting crimes in emergencies and for purposes of identifying or locating a suspect or other persons;

- To coroners, medical examiners and funeral directors;
- To organ procurement organizations;
- To avert a serious threat to health or safety;
- In connection with certain research activities;
- To correctional institutions regarding inmates;
- As authorized by state workers' compensation laws; and
- To the military, to federal officials for lawful intelligence, counterintelligence and national security activities, and to correctional institutions and law enforcement agencies regarding persons in lawful custody

Individual Rights

Access: You have the right to review or receive a copy of your medical information, with limited exceptions. You may request that we provide copies in a format other than photocopies. We will use the format you requested unless we cannot practicably do so. If we maintain your medical information in an electronic format, you may request and we shall provide you with the requested information in an electronic format. You must make a request in writing to obtain access to your medical information. You may obtain a form to request access or a copy of your medical information from memorial hermann.org webpage and mail the completed form to Memorial Hermann Release of Information, 7737 SWF C94, Houston, Texas 77074 or the Release of Information Department, located at the facility where you obtain your medical care. There is a charge for a copy of your medical information.

Accounting Disclosures: You have the right to receive an accounting of all uses and disclosures of your medical information that was not authorized by you and not disclosed for the purposes of treatment, payment and healthcare operations. You must request this accounting in writing. You may request and we account for disclosures for a period of 6 years beginning on the date of the disclosure. You may download the Accounting of Disclosure Form from the memorialhermann.org webpage and mail the completed form to 909 Frostwood, Suite 2.205, Houston, Texas 77024. You may also obtain the Accounting of Disclosure Form from the Release of Information Department located at the facility where you obtained your medical care. **Restrictions:** You have the right to request that we place additional restrictions on our use or disclosure of your medical information. We are not required to agree to these additional restrictions; however, we will agree to your request not to disclose your medical information to a health plan for a particular item or service if the disclosure is to be made for payment of health operation purposes and you have otherwise paid for the service in full. If we agree to your restriction request, we will abide by our agreement (except in an emergency). You must make this request in writing.

Confidential Communications: You have the right to request that we communicate with you about your medical information by alternative means or to alternative locations. You must make your request in writing. We must accommodate your request if it is reasonable, specifies the alternative means or location and provides a satisfactory explanation of how payments will be handled under the alternative means or location you request.

Amendment: You have the right to request that we amend your medical information. Your request must be in writing, and it must explain why the information should be amended. We may deny your request if we did not create the information you want amended and the originator remains available, or for certain other reasons. If we deny your request, we will provide you a written explanation. You may respond with a statement or disagreement to be appended to the information you want amended. If we accept your request to amend the information, we will make reasonable effort to inform others (including people you name) of the amendment and to include the changes in any future disclosures of that information.

Electronics Notice: If you view this Notice on our website or by electronic mail (email), you are entitled to receive a copy of this Notice in written form. Please contact us as directed below to obtain this Notice in written form.

Notice of a Breach: If there is a breach involving the privacy or security of your unsecured medical information, we will notify you, government officials and enforcement authorities, as necessary and appropriate, and we will take steps to address the issue and mitigate any damages that the breach may have caused.



Security of Your Information

Memorial Hermann safeguards customer information using various tools such as firewalls, passwords and data encryption. We continually strive to improve these tools to meet or exceed industry standards. We also limit access to your information to protect against unauthorized use. The only Memorial Hermann workforce members who have access to your information are those who need it as part of their job. These safeguards help us meet both state and federal requirements to protect your personal health information.

Medical Record Disposal

Notice to the Patient or the Patient's Legally Authorized Representative: Memorial Hermann may authorize the disposal of the patient's medical record on or after the medical record's 10th anniversary discharge date. If the patient is younger than 18 years of age when last treated, we may authorize the disposal of medical records relating to the patient on or after the date of the patient's 20th birthday or on or after the 10th anniversary of the medical record's discharge date, whichever date is later.

Questions or Concerns

If you would like more information about our privacy practices or have questions or concerns about this Notice, please contact the Privacy Office at the number listed on the next page. If you believe your privacy rights have been violated, you may file a complaint, in writing, to the Memorial Hermann Privacy Office located at 909 Frostwood, Suite 2:205, Houston, Texas 77024, or by calling toll-free at 1.800.621.4249.

Or, you may contact the U.S. Department of Health and Human Services (DHHS) at 1301 Young Street, Suite 1169, Dallas, Texas 75202, or by phone at 800.368.1019, fax at 202.619.3818 or TDD at 800.537.7697.

To email the DHHS Secretary or other Department Officials, send your message to hhsmail@os.dhhs.gov.

Photography and Video Recordings

Memorial Hermann does not allow photography or audio and video recordings of any kind. Specific permission must be granted for photographs or video recordings to be taken.

Weapons

Memorial Hermann prohibits carrying or using a weapon in any Memorial Hermann facility or on any campus of Memorial Hermann Health System or its affiliates. Any individual carrying a weapon will be instructed to leave the premises. This policy applies to all employees, medical staff members, visitors and patients.



Your Medical Bill and Records

About Your Bill

As a patient receiving services at a Memorial Hermann campus, you are ultimately responsible for the charges associated with your treatment and care. We will send you a summary patient statement following your discharge. Detailed information about your charges is available by patient request. If you have a question or wish to request an itemized statement, please contact Patient Business Services/ Customer Service by calling 713.338.5502.

Physician Bills

Bills from Memorial Hermann cover services provided by Memorial Hermann only. You will receive separate bills from your attending physician and any consulting physicians. As a reminder, certain radiology services, laboratory services, imaging services and operating room procedures will include a bill from the physicians and a facility charge for the actual procedure.

Insured

Memorial Hermann will file insurance claims for most primary and secondary carriers. We will also verify your benefits and request authorization for services according to your insurance plan's requirements. You can help maximize your benefits by:

- Familiarizing yourself with the terms of your insurance plan's coverage and any policy limitations.
- Informing us by contacting our Business Office whenever your insurance carrier or coverage changes.
- Reviewing all correspondence from your insurance company, including explanations of benefits as well as any other insurance correspondence that may indicate a problem in processing your hospital or physician charges.

Most patients' insurance companies receive a bill from Memorial Hermann every 15 days. The exceptions are Medicare, Medicaid, the Department of Assistive and Rehabilitation Services (DARS), and Workers' Compensation. Medicare and Medicaid receive a bill for all the services given once the patient is discharged from inpatient care. Billing for DARS and Workers' Compensation is every 30 days. Contact Patient Business Services at 713.448.5502 or toll-free at 1.800.526.2121 if you need a copy of a bill submitted to the insurance company or other third-party payer.

If your insurance company delays payment for more than 60 days, Memorial Hermann may be required to seek payment directly from you.

Uninsured

For elective medical treatment, you and/or your physician's office should contact our business office at 713.448.5502 or 1.800.526.2121 at least five days in advance of treatment to request a quote. Our business office representatives will collect the necessary information to provide you with a quote for the treatment you request and assist with options for payment. To prevent delays in your desired treatment date for elective procedures, please ensure that you have made arrangements with the business office regarding your financial obligations.

For emergency medical treatment, business office representatives will meet with you to provide information about options to help you meet your financial obligations. Payment options for treatment resulting from a medical emergency may include government funding for Texas residents, Crime Victims assistance, Medicare, counseling on continuation of benefits (COBRA), and/or cash pay quotes. Your business office representative will provide you with information on the Harris County Gold Card program, if you are a Harris County resident and on the Memorial Hermann Financial Assistance Policy.

Billing Questions

Patient Business Services/Customer Service is available to assist you by phone with in-depth financial analysis to answer any questions you may have or resolve any account issues. To speak with a customer service representative, please call 713.448.5502 or toll-free at 1.800.526.2121.

Memorial Hermann Everyday Well

A totally new approach to managing your health, Everyday Well is designed around you and your family and connects you with everything you need for living well and staying well. And it's all delivered on your terms, on your schedule and at your convenience. Everyday Well answers common needs like expanded access to primary care physicians, extended hours for urgent care visits and easily accessible 24-hour ERs, as well as innovations like pediatric house calls from nurse practitioners and new video consultations

Everyday Well

from Memorial Hermann is revolutionizing the way you manage your health and wellness by offering you improved access to care that's provided on your terms and at your convenience. And that includes a patient portal that is a secure, private online way to connect you with your health information – anywhere, anytime.

WELCOME TO EVERYDAYWELL

Everyday Well provides expanded access to care and a host of innovative tools and services, making it easier than ever to get well and stay well.

O CONVENIENT LOCATIONS

With so many locations, you'll find the right care nearby:

- Primary Care & Urgent Care for general treatment
- RediClinics bring quality care to the grocery store
- 24-Hour emergency rooms

PATIENT ONLINE SERVICES

Time-saving tools that put managing your health in your hands:

- Access our services through our mobile app or online
- · Reduce your wait with Online Scheduling & Check-in

Access care from the comfort of home:

- Online diagnosis in 30 minutes with eVisit
- Schedule Virtual Clinic on your time
- Call the Nurse Health Line for guidance

HEALTH AND WELLNESS CONTENT

Helpful information at your fingertips:

- Our take on health and wellness trends
- Articles, recipes and downloadables



Learn more at EverydayWell.com or download the app today. MEMORIAI[®] HERMANN

Advancing health. Personalizing care.

with board-certified physicians. Everyday Well also includes online appointment scheduling, patient portals and apps that streamline and simplify access to care.

What is the Everyday Well site?

The Everyday Well site is a personalized web application, which allows you to manage your health and your family's health. Schedule an appointment, check lab results, pay your bill, request a refill, send a message to your doctor – all with just a click. Everyday Well can be accessed anytime, anywhere and on any device. With Everyday Well, you can take control of your health by:

- Creating a profile
- Scheduling an appointment
- Paying your bill
- Accessing your medical record
- Viewing insurance claims
- Finding an affiliated physician or facility

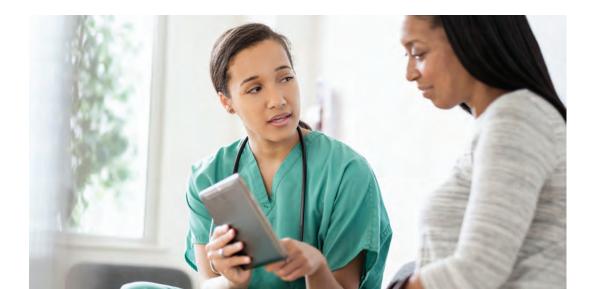
Everything you need for managing your health is at your fingertips with Everyday Well.

How do I sign-up for Everyday Well?

Anyone can sign-up for Everyday Well simply by providing a name, email address and phone number. There are two methods to signing up for an Everyday Well account:

- Through a patient portal email invitation sent from Memorial Hermann facilities
- Directly from the Everyday Well website

The sign up process is simple, but should you encounter any problems, please call 713-222-CARE.





Price Transparency

Pricing information is posted on the Memorial Hermann website to help patients and consumers better understand their financial obligations and make meaningful and informed decisions regarding their care. By posting this information, Memorial Hermann is complying with a federal mandate requiring all U.S. hospitals to make their standard charges for inpatient and outpatient services available to the public online.

Financial Assistance

Memorial Hermann's financial assistance and admission policies govern how financial assistance is provided. A determination will be made regarding a patient's eligibility on the basis of these policies. Payment from all other possible payment sources must be exhausted before a patient can be considered for the financial assistance program. Financial assistance applications are available online or by calling 713.448.5502 or toll-free at 1.800.526.2121.

Medical Records

The Memorial Hermann Release of Information department is dedicated to processing your requests for patient-protected health information in a timely manner, while maintaining patient confidentiality. Hours of operation are Monday through Friday from 8 a.m. to 4:30 p.m. For your convenience, we have one central mailing address for all Memorial Hermann hospitals and outpatient centers:

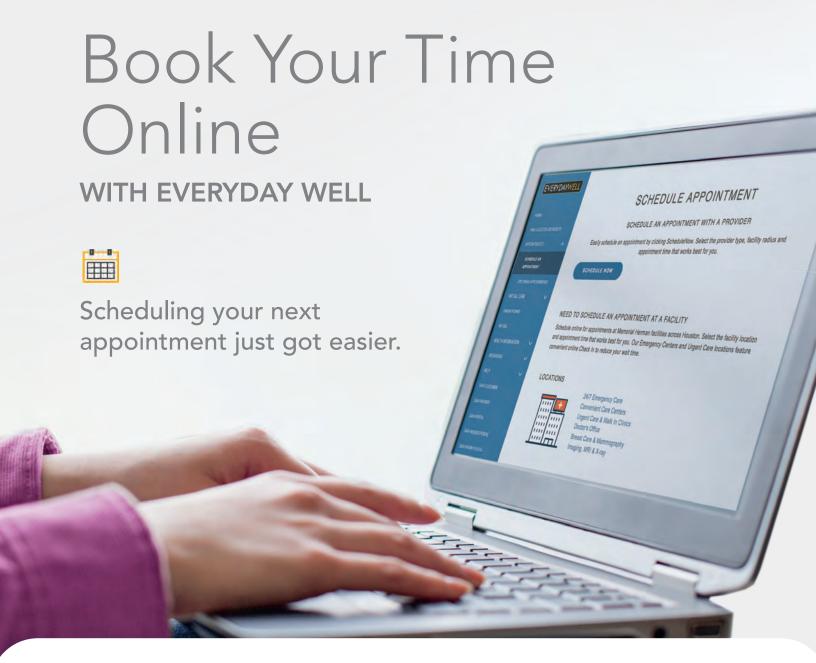
Memorial Hermann Release of Information 7737 SWF C94 Houston, TX 77074

Additional information can be found online by accessing the Patient & Caregivers tab at www.memorialhermann.org.

Governmental Reporting

Memorial Hermann's annual report of the community benefits plan is public information, is filed with the Texas Department of State Health Services and is available on Memorial Hermann's Community Benefit Corporation website (http://memorialhermann. org/community-reports). Individual Memorial Hermann Hospital Community Health Needs Assessments and Implementation Plans are available within the about-us section of each licensed hospital's webpage (http://memorialhermann.org).

EVERYDAYWELL



Memorial Hermann's online scheduling tool, ScheduleNow from Everyday Well, lets you schedule and confirm your appointment with just a few clicks. It's just one of the many ways we're making it easier to get and stay well.

USE SCHEDULENOW TO MAKE APPOINTMENTS ONLINE FOR:

PCPs • Specialists • Mammograms • Imaging • Colonoscopies • Physical Therapy



Learn more at EverydayWell.com or download the app today.



Advancing health. Personalizing care.



1333 Moursund Houston, TX 77030 memorialhermann.org

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